

# Singleton C.E. Primary School School Improvement Plan 2020 to 2021

'Nurturing individuals to flourish and grow together, rooted by God's love'

#### Main Priorities 2020 - 2021

Improve pupil outcomes in Maths

Ensure teaching practices are inclusive to improve outcome of ALL pupils

Ensure there is high quality EYFS provision to improve outcomes for pupils.

Improve learning behaviours of all pupils.

## Priorities for the year carried forward from 2019/21 include:

Improve outcomes in phonics and spelling for all pupils.

Ensure effective leadership of subject leadership: Geography and Art

# PRORITY 1 - Quality of Education

#### Lead - Tara Yarahmadi

Improve the quality of teaching and learning and improve outcomes for pupils in maths.

RRSA link: Article 29: Your education should help you use and develop your talents and abilities.

## Baseline

- KS2 SATS show children are not reaching National Average Standard
- Use of CPA within lessons are lacking- particularly in KS2
- Children's problem solving/reasoning skills are poor e.g. talk for maths (resilience)
- Lack of monitoring planning across school (consistency)
- GDS need challenge of depth rather than accelerating too early
- No previous CPD for Maths Mastery
- SEN children's mathematical needs were not being met
- All children have been tested (GLS assessments)

## Headlines

• Year 6 SATS results over 3 years. (See Appendix 1)

2018/2019= Below national standard. 2017/2018= Above national standard.

2016/2017= Well below national average.

Year 2 Data over 3 years (See Appendix 2)

2018/2019- Above national standard.

2017/2018 = Below national standard.

2016/2017= Above national standard.

# • Ofsted Comments

- 17<sup>th</sup> December 2019 'However, leaders have not ensured that all subjects are consistently well planned to meet the needs of all pupils. Consequently, not all pupils achieve as well as they could by the end of key stage 2'
- 17<sup>th</sup> May 2016 'Nonetheless, information from the school, related to expectations based on age, indicates an improving picture in pupils' reading and writing, and continued good progress in mathematics. At times the most able do not have work which is sufficiently challenging and they do not make accelerated progress in mathematics'
- GLS Maths Scores- awaiting data
- Teacher confidence as % from your Goggle form (See Appendix 3)

Milestones	December 2020	April 2021	July 2021
Y2 ARE	4/11 pupils	5/10	7/10 pupils
Y6 ARE	3/4 pupils	3/4pupils	4/4pupils

# Termly evaluation of impact

#### Autumn

- A greater emphasis on the use of practical apparatus to engage ALL learners
- White Rose scheme effectively integrated to show small steps in objectives
- New planning format shows consistency in using small steps and in line with the White Rose curriculum
- Teachers understand sequence of learning and how it builds upon prior knowledge and understanding (observations/discussions). Links within and between learning is becoming clear to ensure children are making sense of their learning
- Pupil written work and verbal responses evidence better reasoning/problem-solving skills
- Improvement of teacher confidence in using questioning to deepen learning
- Maths Lead participating in MathsHub mastery training- Staff have better understanding of Maths Mastery 5 Big Ideas and how these could look in a lesson from CPD/staff meetings
- Working walls established in each classroom as an aid for teaching new concepts/vocabulary
- Dedicated maths area in each classroom with resources to promote pupil independence

## Spring

- Most CPA resources ordered- All classrooms appropriately resourced to improve pupil understanding/independence
- A greater emphasis on the use of concrete/practical apparatus to engage ALL learners
- Higher percentage of children independently using concrete/pictorial resources to aid learning
- Concrete/pictorial resources sent home for children working at home to encourage consistency
- maths.co.uk purchased as an additional assessment tool to track progress and target children for intervention
- Feedback of positive comments from parents regarding online maths teaching during lockdown
- New maths policy ensures expectation/progression in maths is clear for all stakeholders
- Pupil voice shows engagement and confidence in maths is developing positively

- Governors have had opportunity to see Maths's policy will invite into school 2021/22 to see in action as monitoring been limited this year
- With the return of pupils after lockdown it was important to look at the KPIs to assess pupils: reflection that online learning for maths enabled MOST pupils to continue to make good progress
- White Rose materials online supportive for families
- Progress in maths across school, for maths: 48% of pupils met or exceeded the KPIs. The 2-year groups with the weakest progress were Year 1 and 3, both of whom have had the most disrupted long term education.

Success Criteria	Actions	Responsibility	Timescale	Resources	Monitoring
(What this looks like)	(Steps to get there)				
<ul> <li>A school policy that it is in line with white rose curriculum and that it evidences progression.</li> <li>All staff can plan, teach review and deliver maths mastery programme</li> <li>All staff know how to use the methods of calculation</li> </ul>	Review current maths policy  Review the use of calculation methods to assess how new calculation policy is being implemented	Maths Lead SLT Staff (responsibility to follow maths mastery programme)	Ongoing  Finalised Spring/ Summer Term	1 day to look at policy and research  Spring Term 1- 1 day to write skeleton policy Introduce to SLT 1 staff meeting 1 further day to finalise before sharing with Governor Guide given to parents regarding new White Rose Curriculum/expectation 3 days' supply	ZOOM meeting with KE maths Governor 2/11/20  Policy shared with SLT: 25/01/21  Policy shared with Governors at FGB: 12/07/21
<ul> <li>Books across the school show evidence that White Rose planning is being followed/adapted</li> <li>Developed staff confidence who ensure adaption of the White Rose Model meets the needs of all children</li> <li>Planning shows clear progression/steps linked to White Rose being used to support learning</li> <li>Challenge and support for children working at GDS</li> <li>Challenge is offered through higher order questioning and activities that develop deeper understanding, problem solving and reasoning skills.</li> </ul>	Monitor and assess the whole school implementation of the White Rose planning structure particularly with regards to increased opportunities for problem solving for all children in Maths using the 5 big ideas Maths day/Able pupil day (4 year groups) Later in year. Whole school maths trail.  Teaching for Mastery  **Conceptual **C	Maths Lead  SLT  All Staff Training for TA	End of Autumn Term check On-going monitoring	Maths Lead- Mastery training- On going (4 <sup>th</sup> Nov)  Inset Day: 02/11/20 November Planning Lesson Walks/Observations  Portfolio of work to create 'best examples' for each year group  Consistency and Progress-Learning walks, book looks	Lesson Observations by TY w/beg 12/10/20 w/beg 17/05/21

<ul> <li>Teachers will have a range of resources to support their teaching.</li> <li>Children will be given a variety of learning experiences through CPA materials to improve understanding</li> <li>Teachers' skills are well developed and impact positively on pupil outcomes through incisive and meaningful CPD</li> </ul>	Staff audit of maths resources to see where gaps are  Order of CPA materials  Creation of any other resources within school  Creation of area within classroom for maths resources	Staff- Audit resources  Maths Lead	End of Autumn Term Ongoing (skills)	White Rose Logins/Premium resources (£198 for primary/infant)  GLS Baseline (£300)	
Dedicated classroom area of CPA resources					
<ul> <li>Maths working wall room is in line with current teaching objective</li> <li>Maths working wall is used by children to develop/aid understanding</li> <li>Working walls embedded in practice and included in</li> </ul>	Maths lead to research what a good working wall looks like  Information shared with class teacher Class teacher to implement working wall and change/adapt when appropriate to do so	Staff Maths Lead (to monitor)	On going  Autumn term 1A (all staff should have maths working wall up)	Resources within school e.g. paper, laminating pouches	
<ul><li>planning</li><li>Consistency of working walls throughout school</li></ul>	Class teacher to teach children how to use/interact with the working wall (COVID restrictions currently apply)				
<ul> <li>Staff are confident and can make informed judgements</li> <li>Moderation of ARE judgements for maths is consistent across the school</li> <li>Judgements are made from teacher assessments over a range of work</li> <li>Staff are supported with</li> </ul>	In school moderation of maths across the key stages to promote consistent judgements  Exploration of potential for further moderation with other schools (dependent on COVID)	Maths Leader Staff	Ongoing moderation	March 10 <sup>th</sup> (EGreene: ½ Day cost)	In school moderation of learning for AREs 12/05/21

<ul> <li>assessments by maths lead</li> <li>Subject leadership for maths mastery is strong and developed.</li> </ul>					
Data shows% of children reaching expected standard or	In school pupil progress meetings to identify pupils not on track to	Maths lead	Ongoing	Pupil progress meetings	End of every Half Term
higher in maths	reach expected standard	Staff		assessments	
Planning and assessment shows			Termly checks		
how teachers are supporting	Scrutiny of books/planning to		during pupil		
children who are not reaching	identify what steps have been put		progress		
expected standard	into place for children not		meetings		
Catch up sessions show impact	reaching expected standard				
for children not reaching					
expected standard					

PRIORITY 2 - Leadership and management and Quality of Education

Lead - Anita Springthorpe (CHANGED TO E.GREENE JABUARY 2021)

Ensure teaching practices are inclusive to improve outcome of ALL pupils

Areas for Whole School Development: Self Evaluation 2020-2021

"Development of inclusive teaching and classrooms for ALL learners, including those with SEND" Quality of Education:

- Development of inclusive classrooms and intervention strategies to enable ALL children to access learning
- Embedding ILP cycle and use of SMART targets
- Understanding of Graduated Approach

RRS: Article 3 The best interests of the child must be a top priority in all decisions and actions that affect children.

#### Baseline

No of children on SEND register 2019-2020 20%

No of children on SEND register 2020-2021 16%

Lack of in-class support – Reading Recovery Interventions teacher un-aware of reading progress for individual children in class and un-aware of book band level

No formative or summative data held for children

ILPs written by SENDCO and Teaching staff un-aware of targets for individual children

No training for staff and TAs

## Impact Autumn Term

- Staff have improved understanding of how important relationships are in managing behaviour
- Classrooms now have 'inclusive' approach
- Pupils no longer being removed unnecessarily unless for targeted, short 1:1 intervention
- Pupils adjusting to no longer believing they 'need' an adult to learn
- Parents of pupils with SEN meeting with SENCO: improved relationships
- SENCO in to do PPA: able to support more meaningfully with interventions
- EHCP secured for 1 pupil
- Summative data now in place as baseline
- Tools such as SDQ's and Boxhall profile being deployed to assess children more meaningfully
- Teachers have increased accountability through PP meetings as SENCO attends

## Impact Spring Term

- SENCO moved to a new FT role. EG taken over role: training to commence Autumn 2021 (courses not available)
- Lockdown: SEN children all in school however impact of delivering online and in school learning felt on some of the interventions
- New SENCO able to use previous SENCo for some initial support during early stages of handover

## Impact Summer Term

- As pupils returned: SEMH of many pupils increased and immediate support needed across school
- Nurture provision increased to 3 afternoons a week and in Beech Class over 85% of class receiving some support
- New Senco arranging meetings to touch base with families families continue to feel supported and communicated with
- Observation and reflection of pupils needs has driven SIP for year ahead pupils are struggling with resilience, emotional literacy, and mental health tools
- Parental resilience and mental health affected, and this is having a direct impact on pupils
- Meetings for transition in summer held with new staff to enable them to have handle on class for September
- Acknowledgement that re-opening and staffing changes in September 2021 may be challenging for some SEMH pupils.

Milestones	December 2020	April 2021			July 2021	
% ILP's in place for all	15%	13%			18%	
children						
% ILP's in place for all SEND	13%	12%			18%	
children (including some						
CFC)						
% on SEN register	19%	18%			19%	
% on CFC register	10%	8%			17%	
Success Criteria	Actions	Responsibility	Timescale	Resou	rces	Monitoring
To observe good	SENDCO to attend ILP and pupil	AS	On-going each	2 x PN	1 Supply to	KE met with AS to discuss
intervention strategies in	progress meetings		term	attend	l task force	SEN pupils: ZOOM meeting
every classroom so all				virtua	l events and	October 2020
children have barriers	SENDCO to take note of intervention	EG	Spring 1 & 2	SEND	CO	
removed to enable progress	strategies used on learning walks.			leader	ship forums	SIP visit for Disadvantaged
						and SEN pupil focus
	SENDCO to monitor cohort analysis to		Aut 2			03/05/21 with LA
	have knowledge of inclusive strategies	AS/EG	Spring 2			
	for each cohort		Summer 2			FGB
	SENDCO to model use of					
	challenging/reflective conversations to	AS/EG	On-going			
	promote Quality First Teaching					

			1		
For staff to have the skills	AS to host a staff meeting on Smart	AS	Aut 1	TS to cover $\frac{1}{2}$ hour	For staff to have the skills to
to write ILPs with SMART	Targets			slots to meet with	write ILPs with SMART
Targets	AS to review ILPs once they are written	AS/EG	Aut 2/Spr1/Spr2	teachers if needed	Targets
Specific children will have	and have meetings with staff to support		Sum 1/Sum 2		
targeted support as				AS to be available	
required in the Graduated				for after school	Specific children will have
response to have ILPs				discussions with	targeted support as required
Tooperios to Have 121 c				staff	in the Graduated response to
					have ILPs
Staff to have improved	AS to host a staff meeting on	AS	Spr 1		Staff to have improved
knowledge and	Graduated Response				knowledge and
understanding of					understanding of Graduated
Graduated Approach					Approach
Parents to know the	Staff to share ILPs with parents and	Teaching Staff	Aut 2/Spr 1/Spr		Parents to know the SMART
SMART target their child is	SENDCO to collate a signed copy of ILP		2/Sum 1/ Sum 2		target their child is working
working on each ½ term					on each $\frac{1}{2}$ term and how
and how they can be					they can be supported at
supported at home					home

# PRIORITY 3 - Quality of Education / Leadership and Management / EYFS Lead – Theresa Smyth

Ensure there is high quality EYFS provision to improve progress and outcomes for pupils from their baseline starting points

RRS: Article 29: Education must develop every child's personality, talents and abilities to the full

#### Baseline

- Outcomes 2018 GLD = 71.5% Outcomes 2017 GLD = 27.2% Outcomes 2016 GLD = 50%
- Outcomes 2018 **Boys GLD 65%** Girls GLD 78.4%
- Outcomes 2018 EXS **Reading: 62.5% Writing: 62.5%** Maths: 75%
  - LD new to school and EYFS
- 6 pupils in YR: 3 from on site Playschool
- New YR : equal gender split.

Milestones	December 2020	April 2021	July 2021
EYFS Profile Data	66 % of children on track to meet EYFS	66% on track	83% met GLD
	(identified SEN needs S&L 1 pupil and		
	Autism for another)		

## Termly evaluation of impact

#### Autumn:

- New teacher settled into role: in- school coaching has provided the baseline of knowledge required to run some continuous provision.
- Planning for continuous provision monitored –improvement more evident in provision of literacy and maths
- Pupil Progress Meeting: improved awareness of boundaries and potential solutions in relation to EYFS children: has picked up on potential ASD pupil
- Teacher confidence in talking to Parents at ZOOM meetings noted and parent voice extremely positive
- Learning Walk by SLT noted respectful, kind pupil: adult relationship and excellent pupil behaviour

## Spring

- EYFS teacher confidently led ZOOM monitoring meeting with Governor outlining her progress, development and needs going forward
- Increase in 'ownership' over decisions, direction and provision for EYFS children
- Successfully catered for and managed needs of EYFS children at home and in school understanding their needs altering provision to match
- Instigating meeting with Nursery re: transition

- EYFS teacher has made decision to move onto studying: allowed for movement and career development of an existing member of staff
- EYFS children: data shows good progress for 1 pupil since April, through targeted support
- With wider opening planned for September 2021, many experiences for current cohort have been missed: will need support with this
- Lockdowns this year and restrictions on visits to other schools has prevented LD from expanding her understanding linked to other's practice

Success Criteria	Actions	Responsibility	Timescale	Resources	Monitoring
80%+ children on track	EYFS Pupil Progress Meeting	LD AND TS	Half termly	Observations File	Journals scrutiny:
to make GLD				Tracking	5/05 /21
	Evaluate data and agree				1 6 1 11
80%+ children on track	programme of support.		10/11/20		ready for moderation with
to meet EXS in writing	Scrutinise Learning Journals:	LD AND TS / AS	18/11/20 4/02/21	Supply x 3 $\frac{1}{2}$ days : EG	TS: 12/05/21
	review planning and	A5	20/05/21	Supply x 3 2 days. Lo	Evidence collected
80%+ children on track	learning environment/	TS	25/55/21		supported teacher
to meet EXS in reading	provision			Supply ½ day EG	knowledge of pupils
			30/03/21		
80%+ children on track	In school moderation x 2		20/05/21 <b>√</b>		
to meet EXS in maths		TS / LD			
LD confident in role as	Weekly Coaching Sessions	TS AND LD	1 hour weekly		JH held ZOOMJ meeting
EYFS lead for September			J	Supply X 5 $\frac{1}{2}$ day: EG	with LD and TS to look at
2021	1. Coaching: Observations	TS AND LD	1. 13/11/20 <b>✓</b>		'journey so far' with
	<b>√</b>		2. 8/12/20✓		coaching for EYFS 29/06/21
	2. Coaching: Provision ✓		3. 21/12/20✓		Governor filed report for
	3. Coaching: Interactions ✓		4. 22/04/21 <b>✓</b>		FGB on 12/7/21
	4. Coaching: Reporting✓		5. <mark>20/05/21</mark>		Governor able to see that
	5. Coaching Moderation ✓		6. 1/07/21		LD a reflective practitioner
	6. Coaching: Profile 2021 ✓		7. (new EYFS lead)		with a clear understanding
	Re-write: EYFS policy ✓				of her own progress, the
		TS and LD	By 28/06/21 for FGB:		cohort needs and what she
	LD to lead meeting with		12/07/20 ✓		would need to do in order to develop.
	Governor to discuss practice	LD ( TS	29/06/21		to develop.
	and policy for EYFS ✓	support)	27/00/21		
		, ,			
	Start locality WhatsApp	TS to initiate	September 2020		
	group ✓				
	Teach Meets by ZOOM:	TC to in:t: at-	TDC after calcul		
	locality	TS to initiate LD - TS to	TBC after school Weekly		
	Reading and research: EYFS	pass on any	vveekiy		
	LD to embed into her	relevant			
	practice and discuss	materials			

# PRIOITY 4 – Behaviour and attitudes / Personal Lead – Theresa Smyth with SLT

# Improve learning behaviours of all pupils.

RRS: Article 29: Education must encourage the child's respect for human rights, as well as respect for their parents, their own and other cultures, and the environment.

#### Baseline

School community un-aware of the school rules

No clarity between 'rights and respecting school' and behaviour policy

No clarity of escalation, no scaling of disruptive behaviours, reactive reactions to challenging behaviour

No common practice of positive parent communication

3 1/2 day exclusions (For two pupils)

No current training

Pupil voice regarding behaviour (sugar paper)

Staff voice regarding behaviour (sugar paper)

Milestones	December 2020	April 2021	July 2021
% of fixed term exclusion % of permanent exclusions	O Exclusions	O Exclusions	1 exclusion
Attendance	Over 85% attendance = 98% of pupils  Over 95% attendance = 67% of pupils  100% attendance = 28% of pupil	Over 85% Attendance: 94.25% Over 95% attendance: 75% 100% attendance = 48% of pupils	Over 95%: 78%  Over 100%: 34%

## Termly evaluation of impact

#### Autumn

- Whole school INSET: brought everyone together as a team: clear message 'heard' by all: goalpost established: supportive message
- Handful of interventions by Head across term compared with previous year Team taking responsibility for behaviour
- Interventions guickly de-escalated and increasingly by teacher
- Increase in professional discussion and solution finding in terms of behaviour
- Improved 'teacher: pupil relationships' evident during SLT walk for majority of team
- No raised voices heard in school during Learning walks: much calmer environment
- No parental communication regarding handling of behaviour/pupil: teacher relationship
- Pupils able to talk about 'ready/respectful and responsible' during monitoring
- SLT: Behaviour Learning Walk evidence of training being seen: great use of non-verbal behaviour management and the use of 3R's

# Spring

- Excellent engagement with online learning: pupils across school strong desire to learn
- Increased awareness among staff professional desire to research and understand pupils with SEMH needs: several online courses completed
- Commitment to building relationships evident amongst team during lockdown everyone on board with initiatives to reach out to families/children
- Comments from visiting teachers: feeling of positivity and 'nurturing' ethos
- Positive comments collated as part of Parent View January: 94% of parents felt the pupils behaved well at our school 16% neutral response 0% negative
- 88% of parents feel that our school manages the SEMH of our pupils well we are recognising behaviour as communication and addressing needs
- Restorative practice has become a natural process for the majority of the team: children being given time and talking tools to restore and repair
- Pupils returning on 8<sup>th</sup> March, teaching staff pre-empting potential difficulties: considering solutions independently /professional dialogue Summer

Success Criteria	Actions	Responsibility	Timescale	Resources	Monitoring
Staff will have	HT and SENDCO to lead an inset day	TS	Aut 1	3 x TAs 1 DAY	SIP visits: 03/05/21 and
understanding and	on Behaviour ✓	AS			SEF visit with RC from
knowledge of behaviour as					Church House 8/6/21
communication					Progress in relationships
Whole school community	All classes will have behaviour charters	Class Teachers	Aut 1		clear across school.
know the 3 Rs Ready,	and a positive behaviour display ✓				
Respectful, Responsible,					
To improve staff knowledge	5 Staff Meetings	AS	Aut 2	3 X Tas for 5 Staff	
and governors of Social	1. Calm and positive environment ✓		Spring 1	Meetings	
Emotional Mental Health	2. Positive verbal feedback				
and behaviour as	✓communication and relationships		Spring 2		
communications	3. Attachment Trauma (ACES) ✓				
	4. Responding to Attachment & Trauma				
	(ACES) ✓		Summer		
	5. Growth Mindset	1.0	A . /O		
SLT can see Children and	HT To carry out a learning walk	AS	Aut/Spring 1		
adults have mutually	SLT To carry out a learning walk   Peer observations		Spring 2/Sum 1 TBC		
respectful relationships			TBC		
	Monitor positive interactions with Genders√				
	Monitor positive interactions with				
	vulnerable •				

	Monitor positive interactions with SEND children ✓	TS: Learning walk:	17/03/21
Whole school community has more awareness of positive behaviour management	Communication through newsletter regarding relevant parent support groups and training. Individual links/emails tailored for parents to resources and support. SLT research resources to improve parental knowledge of positive strategies.	AS HT	Aut/Spring/Sum

## **KEY PRIORITY 5: Quality of Education**

Improve the quality of teaching and learning and improve outcomes for pupils in writing. Ensure high quality planned and structured phonics/spellings taught consistently across the school.

RRSA link: Standard D: Children are empowered to become active citizens and learners Article 29: Your education should help you use and develop your talents and abilities.

## Baseline

Outcomes for Phonics Year 1 Test (red national level)

2016: 100% 81% 2017: 71% 81% 2018: 50% 82% 2019: 78% 82%

### OFSTED December 2019

Leaders have not ensured that the phonics curriculum that pupil's study is sufficiently well planned and implemented. Across the curriculum, staff do not always know which books pupils are reading and why. Leaders need to ensure that the planning and delivery of the phonics curriculum improves, so more pupils have the necessary phonics skills and knowledge to help them read and write better.

Milestones	December 2020	April 2021	July 2021
Baseline: September Phonics Test Current Y2 pupils: 45%	Y2: Test: 23/11/20: 64%	Y1: Test: 03/03/21 Y1: Test: 18/03/21	Results: Y1: 30% Y2: Retake: 60%
Current 12 papits. 45%		Due to COVID these are being pushed back to Summer Term  Read Write Inc assessments however completed and groups reorganised.	The progress noted in RWI showed that 86% of the Year 1 children made 3 stage progress. As only 3 of the pupils were in full time during the lockdown periods and only 2 during the 2019 summer lockdown, the children have made significant progress.

# Termly evaluation of impact

#### Autumn

- training in place for all teachers and TAs: shared language (eg: Fred Talk) to ensure consistency across KS1 and groups in KS2
- resources now available for all classes during monitoring however not evident in all classes return to this as team: NON negotiables
- Parents provided with full support unable to come into school but signposted to video/support details
- Use of targeted intervention for specific pupils led to increase from 45% to 64% passing phonics test
- Stage groups enabling children to have correct 'diet' anecdotal evidence of improved confidence in specific Year 4 pupils previously removed for phonics now working at correct stage and taking this into class with them

## Spring

- due to COVID monitoring not until 17/03/21 to check on resource use. Displays now up in all classrooms with correct Speed Sounds
- pupils making progress enabling movement into higher groupings
- confidence of teaching phonics increased: including into KS2 no longer seen as domain of KS1

- progress in RWI assessments very positive. National Test used again for pupils not previously securing pass in Y2/3/4/5
- Progress in Y1 test disappointing and not reflective of RWI assessments which showed greater progress
- Reflection that the 'blending' aspect of phonic lessons needs to be tightened for Phase 1 and 2
- Reflection that phonics for reading has had a positive impact on reading scores.
- Expectations and use of editing need to be increased for phonics into writing
- Phonics though now systematic needs to become part of the embedded practice in small steps of writing.

Success Criteria	Actions	Responsibility	Timescale	Resources	Monitoring
All teachers/	Phonics training for all	E. Greene	28/09/20 ✓	Supply time x 2 hours	EG: 30/11 01/12
assistants understand	staff. ✓		21/ 10/20 🗸	EG	Phonics in KS1
systematic approach to					
teaching phonics.					EG: 12/01/21 13/01/21
					Phonics/Spelling in KS2
Year 2 and 1 achieve a good	Children baselined using:	T Smyth	week beginning:	Phonics screening	EG to provide analysis for
outcome against baseline in	Phonics Screening Check		14/09/20 ✓	materials	groupings
phonics screening tests with	and	E Greene			
at least:	Read Write Inc Assessment			2 hours supply: EG	
<b>64%</b> achieving a pass in Y2	and Grouping Tool.				
on first attempt					
<b>50%</b> of children passing Y2					
June resit	Children in groups across	E Greene	05/10/20 ✓	Groups/materials for	
82% by June for Y2	school: start on 5/10/20			each phase/stage	
	with relevant resources				
<b>71%</b> achieving a pass in Y1					

	Read Write Inc film to support phonics at home: website	T Smyth	07/09/20 ✓	links attached to website	
	Parent guide phonics at Singleton film	E Greene	21/09/20 🗸	filming time: EG	
	Parent guide to phonics and Reading at home	T Smyth E Greene	23/10/20 🗸	copies of 2 guides for parents for Willow Class	
	Reorganisation of Reading scheme materials to match Read Write Inc and purchase of new books	E Greene	07/09/20 ✓	Books funded by PTA	
Spelling Ages across school improve from baseline to ARE Year 1: 28% to 50 %	Schonell Spelling Tests completed by 14/09/20 to provide reading ages	T Smyth to provide test materials	07/09/20 🗸	free online materials	Repeat Spelling Check: w/beg 15/03/21 w/beg 08/06/21
Year 2: 45% to 70% Year 3: 27%* to 50% Year 4: 50% to 64% Year 5: 44% to 66% Year 6: 100% - 100% * 1 pupil with SEN not included in tests	Weekly spellings using spiral Shakespeare and Moore approach across school. Daily lesson and weekly test.	T Smyth to provide materials: class teachers to organise spellings: on weekly website link.	21/09/20 ✓	free online spelling program	Monitoring lessons (EG) EG: 12/01/21 13/01/21 Pupil writing conferences: January 2021 June 2021
Children apply their phonic and spelling knowledge to reading and writing	Read, Write Inc materials provided, referred to and used in ALL classes	E Greene to signpost / provide links	21/10/20 🗸	Copies of materials	Learning walks by TS: to monitor use of resources to support R&W 17/11/20 18/01/21 17/03/21 18/05/21

# PRIORITY 5 - Leadership and management

Lead - Emmalene Greene: Geography

To ensure the effectiveness of Subject Leadership across the school in 2 Foundation Subjects

RRSA link - Standard A: Rights-respecting values underpin leadership and management

#### Baseline

Where are we at – new curriculum /understanding/skills progression/confidence of team – anecdotal

## Geography:

• Teachers are aware of the geography drivers within the two-year curriculum planning cycle. Teachers can identify how each National Curriculum objective will be covered and revisited within the two-year cycle. The new staff structure creates a time for the geography curriculum to be developed and implemented using our curriculum of growth.

Milestones	April 2021	July 2022
FOR GEOGRAPHY	The school has a clear vision and policy for the	Teaches share and are aware of what constitutes good practice in
	teaching of geography.	Geography.
		Teachers and children are highly engaged in geographical learning.
	Teachers use sequencing and progression	Children begin to discuss how they are responsible, global citizens
	documents effectively to plan and teach.	who feel connected to their community and the world beyond as a
		result of the learning opportunities they are provided.

# Termly evaluation of impact

- the action plan clearly showed detailed steps to support the implementation and progression of field work skills and knowledge across the school: excellent working model for other leaders
- teachers felt supported in developing the unit of work to show progression of fieldwork skills
- release time for co-ordinator allowed triangulation of process form audit, to planning, to implementation and feedback
- impact on how plan themes significant altered approach to planning important to do the 'planting' part to assess and then plan next steps and content
- gaps in knowledge quickly identified across school
- teachers much more confident in using geography language: children moved from confusion of history/geography to start seeing themselves as geographers
- teachers able to support others with the planning progress for Flourish: increased confidence in being more creative with the challenges
- reflections after flourish demonstrated better understanding of assessing whether challenge enables successful assessment of the skills and knowledge of pupils

Success Criteria	Actions	Responsibility	Timescale	Resources	Monitoring
The geography policy outlines a clear direction and vision for the school.  Both staff and children can discuss how geography 'looks' and 'feels' at Singleton CofE.	Staff complete a subject questionnaire.  Pupil interviews elicit what they hope to know/learn before they leave school.  Create and share policy in response to staff and pupil questionnaire.	E.Greene	By Jan 2021	Staff questionnaire Pupil questionnaire	Governors attended the flourish week to see aspects of the independent learning
Progression and sequencing documents enable teachers to plan and teach relevant and sufficiently challenging lessons.	EG creates progression and sequencing documents using the two-year curriculum plans.  EG highlights areas of the curriculum that will require further training using staff subject audit.  One strand of the geography curriculum e.g. 'human geography' is planned collaboratively by all staff to look at progression of skills, resources and outcomes across the school.	EG All staff	April 2021	Collate staff subject knowledge audits  EG – time to create documents  Staff Meeting x 1	Summer visit: 05/05/21 by LA looked at progression of Geography, the Action Plan and implementation of steps.
Teachers share good practice in geography by reflecting upon an evidence of work	Teachers collect a sample of work during summer 1 to reflect upon the strengths and areas for improvement in their methods, ready to make adaptions for summer 2. These reflections are shared with the whole staff team to create a culture of collaborative working.	All staff	July 2021	Staff Meeting x1	Staff meeting showed how changes were made to original planning – and therefore how important it is to assess before teaching

Classrooms, the website and whole school displays reflect a buzz of learning for geography.	Teachers use their classrooms and the wider school spaces to celebrate projects and discussions in geography to spark interest and reflect high levels of pupil engagement.  Work is published on the website with parents/carers and the community.	All staff	July 2021	Time	Flourish week was opened up to Governors and some parents to monitor learning.  The engagement in the learning process was noted across the school – those monitoring surprised by the independence of pupils – especially in KS1 and UKS2  TS and EG spent time looking across the school at Flourish outcome. Pupils were excited to showcase their learning: particularly in Willow and Oak classes.
Children reflect upon how their learning has connected them to the local community and beyond, to the wider world.	Teachers provide time for children to reflect upon how their learning has shaped how they are closely connected to their communities and the world beyond at the end of summer 1.  Teachers use these reflections to adapt/modify subsequent units/sessions for summer 2.	All staff	July 2021	Time	

# PRIORITY 5 - Leadership and management

Lead - Shelagh Nelmes: Art

# To ensure the effectiveness of Subject Leadership across the school in Art as a Foundation Subjects

RRSA link - Standard A: Rights-respecting values underpin leadership and management

#### Baseline

A questionnaire was sent round to all staff (including TAs) to gauge confidence in teaching Art, knowledge about skills progression and requests for future CPD sessions.

Most understood that the progression of skills meant that skills are taught by developing something that has been learned previously which leads to children being able to achieve more complex outcomes as they become older. There was some need to ensure that all KS1 staff are more aware of the skills acquired in KS2. Everyone understood that the teaching of Art is important to allow children to express themselves and explore creativity, and that some less academically inclined children can build confidence through taking part in art activities.

The favourite teaching areas of staff included observational drawing when you get an insight as to how children see things as well as it being an area where children can rapidly improve their skills, mixing colours and imaginative painting, design, teaching about different artists and multi-media/digital where it is a particular strength and passion of the staff member. Planning tools use included TES website, Pinterest for ideas, various skills progression documents. The areas where staff felt less confident seemed to mainly include sculpture and 3D work.

Future CPD opportunities requested were similar in wanting a sequence of lessons to build skills or taking a strand from EYFS and following it all the way through to understand how the skills would develop through the school.

Milestones	April 2021	July 2022
FOR ART	Staff meeting to discuss art skills and start to build our own progression document which relates to our growth curriculum.	Whole school art skills progression document adopted by all staff. Whole school Art project

## Termly evaluation of impact

Autumn

Staff baseline questionnaire of teaching art and understanding of skills progression: art co-ordinator aware of areas needing development – targeted support.

Area to work on as school: 3D Sculpture

Spring

Observations of teaching: sculpture

## **Impact**

- seeing 1 skill across a school in same week allowed coordinator to see progression clearly
- coordinator fed back that language of non-specialists strong because of HIGH QUALITY TEACHING: eg: cross curricular vocabulary, high level of vocabulary, allowing pupil choice, modelling and guiding, high expectations

- Deep Dive excellent opportunity for SLT and Governor to practice the Professional Dialogue needed for external monitoring
- teachers felt supported by process Art Coordinator had in place over term felt 'manageable' but enabling.
- Peer to peer observation during COVID year a positive experience for teachers beyond art

• Growth Mindset evident for staff and children!

Success Criteria	Actions	Responsibility	Timescale	Resources	Monitoring
All teachers will be able to	INSET – skills progression for 1	SN	22.2.21	Release time	Governor monitoring took place as
effectively plan a sequence of	area of art (to be decided). ✓			covered from	part of a Deep Dive.
lessons to develop progression of				within school.	
skills and knowledge for 3d	Observations of skills	SN	16.3.21		Process of Deep Dive led to
sculpture.	progression area				discussion about how we keep in
	Staff meeting ✓		16.3.21		mind foundation subjects across
All teachers will understand					school when not a focus subject for
how to assess through	Art policy review ✓	All staff	23.3.21		half term: challenge of small
observation pupils art skills.					schools.
	Art week ✓	All staff	29 – 31.3.21		
Pupils will improve their art					
skills through adult interactions	Art Deep Dive ✓		31.3.21		
based on skills progression.					